Melrose Industries PLC

1. Results of General Meeting

A General Meeting of Melrose Industries PLC was held on Friday, 9 July 2021.

The table below sets out the results of the poll on all three resolutions that were put to a shareholder vote. Each shareholder present in person or by proxy was entitled to one vote per share held.

Special Resolutions

Resolutions	Votes 'For'*	% of Votes Cast 'For'	Votes 'Against'	% of Votes Cast 'Against'	Total Issued Share Capital Voted	Total % of Issued Share Capital Voted	Votes Withheld**
To approve the reduction of the Company's share premium account	3,910,994,380	99.97	1,358,452	0.03	3,912,352,832	80.53%	19,277,291
To capitalise and approve the directors' authority to allot B2 Shares	3,928,160,032	99.96	1,648,546	0.04	3,929,808,578	80.89%	1,821,545

Ordinary Resolution

Resolutions	Votes 'For'*	% of Votes Cast 'For'	Votes 'Against'	% of Votes Cast 'Against'	Total Issued Share Capital Voted	Total % of Issued Share Capital Voted	Votes Withheld**
3. To authorise the Company to undertake the consolidation of its ordinary share capital	3,910,959,839	99.96	1,381,492	0.04	3,912,341,331	80.53%	19,288,792

There are currently 4,858,254,963 Ordinary Shares of 48/7 pence in Melrose Industries PLC in issue.

- * Includes discretionary votes
- ** A vote 'Withheld' is not a vote in law and is not counted in the calculation of the proportion of votes 'For' or 'Against' a resolution.

2. Resolutions submitted to National Storage Mechanism

Melrose Industries PLC has today submitted to the National Storage Mechanism, a copy of the resolutions passed at the General Meeting on 9 July 2021. These documents will shortly be available for inspection at:

Melrose Industries PLC 11th Floor The Colmore Building 20 Colmore Circus Queensway Birmingham West Midlands B4 6AT

Enquires:

Montfort Communications - Financial PR: +44 (0) 20 3514 0897

Nick Miles +44 (0) 7739 701 634

Charlotte McMullen +44 (0) 7921 881 800

miles@montfort.london / mcmullen@montfort.london