



4 January 2021

MELROSE INDUSTRIES PLC

Appointment of Executive Director

As announced at our 2020 interim results, Melrose Industries Plc (“Melrose”) is pleased to confirm that the appointment of Peter Dilnot to its Board as an executive Director has now taken effect from Friday 1 January 2021.

Peter has a deep understanding of the Melrose business model having been appointed as Melrose Chief Operating Officer in April 2019. He also has considerable public company and industrial experience, having previously acted as Chief Executive Officer of Renewi plc prior to joining Melrose, and having been a senior executive at Danaher Corporation prior to this. Peter has an engineering and aviation background, and was a helicopter pilot in the British Armed Forces.

In accordance with Listing Rule 9.6.13, Peter is currently a Non-executive Director of Rotork PLC.

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