

31 December 2021

**Melrose Industries PLC (the "Company")**

**Notification of Transactions of Persons Discharging Managerial Responsibility in accordance with Article 19(1) of the Market Abuse Regulation (2014/596/EU) ("MAR")**

The Company announces that it was informed that Alice Dilnot, wife of Peter Dilnot, Chief Operating Officer, bought 32,000 Ordinary Shares of 160/21 pence each in the Company on 30 December 2021 at a price of 156.25 pence per share. Following this transaction, Mr Dilnot and persons closely associated with him hold an interest of 100,000 Ordinary Shares in the Company, representing approximately 0.0023% of the issued share capital of the Company.

**Enquiries:**

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**Notification of Transactions of Persons Discharging Managerial Responsibility  
in accordance with Article 19(1) of MAR**

<b>1.</b>	<b>Details of PDMR / person closely associated with them ("PCA")</b>									
a)	Name of natural person	Peter Dilnot / Alice Dilnot								
<b>2.</b>	<b>Reason for the notification</b>									
a)	Position / status	Chief Operating Officer / Person Closely Associated								
b)	Initial notification / amendment	Initial Notification								
<b>3.</b>	<b>Details of the issuer</b>									
a)	Full name of the entity	Melrose Industries PLC								
b)	Legal Entity Identifier code	213800RGNXXZY2M7TR85								
<b>4.</b>	<b>Details of the transaction(s)</b>									
a)	Description of the financial instrument, type of instrument	Ordinary shares of 160/21 pence each								
b)	Identification Code	GB00BNR5MZ78								
c)	Nature of the transaction	Acquisition of ordinary shares of 160/21 pence each								
d)	Currency	GBP – British Pound								
e)	Price(s) and volume(s)	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;">Price</th> <th style="width: 40%;">Volume</th> </tr> </thead> <tbody> <tr> <td>GBP 1.5625</td> <td>32,000</td> </tr> <tr> <td> </td> <td> </td> </tr> <tr> <td> </td> <td> </td> </tr> </tbody> </table>	Price	Volume	GBP 1.5625	32,000				
Price	Volume									
GBP 1.5625	32,000									
f)	Aggregated information - Aggregated volume - Price	32,000  GBP 50,000								
g)	Date of the transaction	30 December 2021								
h)	Place of the transaction	London Stock Exchange								