

TR-1: Standard form for notification of major holdings

**1. Issuer Details**

**ISIN**

GB00BNGDN821

**Issuer Name**

MELROSE INDUSTRIES PLC

**UK or Non-UK Issuer**

UK

**2. Reason for Notification**

An acquisition or disposal of voting rights

**3. Details of person subject to the notification obligation**

**Name**

BlackRock, Inc.

**City of registered office (if applicable)**

Wilmington

**Country of registered office (if applicable)**

USA

**4. Details of the shareholder**

**Full name of shareholder(s) if different from the person(s) subject to the notification obligation, above**

**City of registered office (if applicable)**

**Country of registered office (if applicable)**

**5. Date on which the threshold was crossed or reached**

10-May-2023

**6. Date on which Issuer notified**

11-May-2023

**7. Total positions of person(s) subject to the notification obligation**

	% of voting rights attached to shares (total of 8.A)	% of voting rights through financial instruments (total of 8.B 1 + 8.B 2)	Total of both in % (8.A + 8.B)	Total number of voting rights held in issuer

Resulting situation on the date on which threshold was crossed or reached	5.040000	0.390000	5.430000	73716433
Position of previous notification (if applicable)	4.960000	0.370000	5.330000	

## 8. Notified details of the resulting situation on the date on which the threshold was crossed or reached

### 8A. Voting rights attached to shares

Class/Type of shares ISIN code (if possible)	Number of direct voting rights (DTR5.1)	Number of indirect voting rights (DTR5.2.1)	% of direct voting rights (DTR5.1)	% of indirect voting rights (DTR5.2.1)
GB00BNGDN821		68239625		5.040000
Sub Total 8.A	68239625		5.040000%	

### 8B1. Financial Instruments according to (DTR5.3.1R.(1) (a))

Type of financial instrument	Expiration date	Exercise/conversion period	Number of voting rights that may be acquired if the instrument is exercised/converted	% of voting rights
Securities Lending			1486290	0.100000
Sub Total 8.B1			1486290	0.100000%

### 8B2. Financial Instruments with similar economic effect according to (DTR5.3.1R.(1) (b))

Type of financial instrument	Expiration date	Exercise/conversion period	Physical or cash settlement	Number of voting rights	% of voting rights
CFD			Cash	3990518	0.290000
Sub Total 8.B2				3990518	0.290000%

## 9. Information in relation to the person subject to the notification obligation

2. Full chain of controlled undertakings through which the voting rights and/or the financial instruments are effectively held starting with the ultimate controlling natural person or legal entities (please add additional rows as necessary)

Ultimate	Name of controlled	% of voting	% of voting rights	Total of both
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<b>controlling person</b>	<b>undertaking</b>	<b>rights if it equals or is higher than the notifiable threshold</b>	<b>through financial instruments if it equals or is higher than the notifiable threshold</b>	<b>if it equals or is higher than the notifiable threshold</b>
BlackRock, Inc. (Chain 1)	Trident Merger, LLC			
BlackRock, Inc. (Chain 1)	BlackRock Investment Management, LLC			
BlackRock, Inc. (Chain 2)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 2)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 2)	BlackRock International Holdings, Inc.			
BlackRock, Inc. (Chain 2)	BR Jersey International Holdings L.P.			
BlackRock, Inc. (Chain 2)	BlackRock Holdco 3, LLC			
BlackRock, Inc. (Chain 2)	BlackRock Cayman 1 LP			
BlackRock, Inc. (Chain 2)	BlackRock Cayman West Bay Finco Limited			
BlackRock, Inc. (Chain 2)	BlackRock Cayman West Bay IV Limited			
BlackRock, Inc. (Chain 2)	BlackRock Group Limited			
BlackRock, Inc. (Chain 2)	BlackRock Finance Europe			

2)	Limited			
BlackRock, Inc. (Chain 2)	BlackRock Investment Management (UK) Limited			
BlackRock, Inc. (Chain 3)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 3)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 3)	BlackRock International Holdings, Inc.			
BlackRock, Inc. (Chain 3)	BR Jersey International Holdings L.P.			
BlackRock, Inc. (Chain 3)	BlackRock Australia Holdco Pty. Ltd.			
BlackRock, Inc. (Chain 3)	BlackRock Investment Management (Australia) Limited			
BlackRock, Inc. (Chain 4)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 4)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 4)	BlackRock Holdco 4, LLC			
BlackRock, Inc. (Chain 4)	BlackRock Holdco 6, LLC			

BlackRock, Inc. (Chain 4)	BlackRock Delaware Holdings Inc.			
BlackRock, Inc. (Chain 4)	BlackRock Institutional Trust Company, National Association			
BlackRock, Inc. (Chain 5)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 5)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 5)	BlackRock Holdco 4, LLC			
BlackRock, Inc. (Chain 5)	BlackRock Holdco 6, LLC			
BlackRock, Inc. (Chain 5)	BlackRock Delaware Holdings Inc.			
BlackRock, Inc. (Chain 5)	BlackRock Fund Advisors			
BlackRock, Inc. (Chain 6)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 6)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 7)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 7)	BlackRock Financial Management,			

	Inc.			
BlackRock, Inc. (Chain 7)	BlackRock International Holdings, Inc.			
BlackRock, Inc. (Chain 7)	BR Jersey International Holdings L.P.			
BlackRock, Inc. (Chain 7)	BlackRock (Singapore) Holdco Pte. Ltd.			
BlackRock, Inc. (Chain 7)	BlackRock HK Holdco Limited			
BlackRock, Inc. (Chain 7)	BlackRock Asset Management North Asia Limited			
BlackRock, Inc. (Chain 8)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 8)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 8)	BlackRock International Holdings, Inc.			
BlackRock, Inc. (Chain 8)	BR Jersey International Holdings L.P.			
BlackRock, Inc. (Chain 8)	BlackRock Holdco 3, LLC			
BlackRock, Inc. (Chain 8)	BlackRock Cayman 1 LP			
BlackRock, Inc. (Chain 8)	BlackRock Cayman West Bay Finco Limited			

BlackRock, Inc. (Chain 8)	BlackRock Cayman West Bay IV Limited			
BlackRock, Inc. (Chain 8)	BlackRock Group Limited			
BlackRock, Inc. (Chain 8)	BlackRock Finance Europe Limited			
BlackRock, Inc. (Chain 8)	BlackRock (Netherlands) B.V.			
BlackRock, Inc. (Chain 8)	BlackRock Asset Management Deutschland AG			
BlackRock, Inc. (Chain 9)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 9)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 9)	BlackRock International Holdings, Inc.			
BlackRock, Inc. (Chain 9)	BR Jersey International Holdings L.P.			
BlackRock, Inc. (Chain 9)	BlackRock Holdco 3, LLC			
BlackRock, Inc. (Chain 9)	BlackRock Canada Holdings LP			
BlackRock, Inc. (Chain 9)	BlackRock Canada Holdings ULC			
BlackRock, Inc. (Chain 9)	BlackRock Asset Management			

9)	Canada Limited			
BlackRock, Inc. (Chain 10)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 10)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 10)	BlackRock Capital Holdings, Inc.			
BlackRock, Inc. (Chain 10)	BlackRock Advisors, LLC			
BlackRock, Inc. (Chain 11)	BlackRock Holdco 2, Inc.			
BlackRock, Inc. (Chain 11)	BlackRock Financial Management, Inc.			
BlackRock, Inc. (Chain 11)	BlackRock International Holdings, Inc.			
BlackRock, Inc. (Chain 11)	BR Jersey International Holdings L.P.			
BlackRock, Inc. (Chain 11)	BlackRock Holdco 3, LLC			
BlackRock, Inc. (Chain 11)	BlackRock Cayman 1 LP			
BlackRock, Inc. (Chain 11)	BlackRock Cayman West Bay Finco Limited			
BlackRock, Inc. (Chain 11)	BlackRock Cayman West Bay IV Limited			



BlackRock, Inc. (Chain 11)	BlackRock Group Limited			
BlackRock, Inc. (Chain 11)	BlackRock Finance Europe Limited			
BlackRock, Inc. (Chain 11)	BlackRock Advisors (UK) Limited			
BlackRock, Inc. (Chain 12)	Trident Merger, LLC			
BlackRock, Inc. (Chain 12)	BlackRock Investment Management, LLC			
BlackRock, Inc. (Chain 12)	Amethyst Intermediate, LLC			
BlackRock, Inc. (Chain 12)	Aperio Holdings, LLC			
BlackRock, Inc. (Chain 12)	Aperio Group, LLC			

## 10. In case of proxy voting

**Name of the proxy holder**

**The number and % of voting rights held**

**The date until which the voting rights will be held**

## 11. Additional Information

BlackRock Regulatory Threshold Reporting Team

Jana Blumenstein

020 7743 3650

**12. Date of Completion**

11<sup>th</sup> May 2023

**13. Place Of Completion**

12 Throgmorton Avenue, London, EC2N 2DL, U.K.